

HERZOG ENVIRONMENTAL, INC.

600 S. RIVERSIDE RD. • P.O. BOX 1255
ST. JOSEPH, MO 64502
(816) 233-8216

February 24, 2010

Ms. Jeryl W. Covington, P.E.
Environmental Services Director
City of Greensboro
P.O. Box 3136
Greensboro, NC 27402-3136

RE: Request for Proposals to Design, Finance, and Permit the Development and Operation of a
Long-Term Solid Waste Management Infrastructure System

Dear Ms. Covington:

Herzog Environmental, Inc. is pleased to submit this Letter of Interest for the above referenced Request for Proposals. Herzog Environmental, Inc., (Herzog), is a subsidiary of Herzog Contracting Corp. with headquarters located in St. Joseph, MO. Established in 1969, Herzog Contracting Corp. has expanded to include several regional offices throughout the United States including Long Beach, CA; Wichita, KS; Dallas, TX; Albuquerque and Mora County, NM; and Sunrise, FL.

Herzog provides solid waste management and construction services to all levels of federal, state and local government agencies in addition to private sector clients. Herzog has been providing solid waste management services since 1978 and is uniquely qualified to provide for an integrated waste management system for the City of Greensboro, NC. Herzog has the experience and resources to design, permit, construct and operate a regional facility that would serve the needs of the City of Greensboro and the surrounding region. This facility may include a landfill and/or a transfer station that could be rail served to facilitate the movement of wastes and recyclable materials to processing facilities.

Herzog develops, permits, constructs and operates municipal solid waste, special waste, and construction and demolition debris landfills at several locations throughout the United States. Our services include but are not limited to:

- Design
- Permitting
- Construction

HERZOG ENVIRONMENTAL, INC.

- Operation
- Closure
- Scale House Operation and Billing
- Engineering Support
- Regulatory Reporting
- Transfer Station Operations
- Waste Transfer
- Waste by Rail, (Develop, Equipment, and Operating)
- Composting
- Recycling, (Tires, White Goods, Shingles, Wood and Green Waste, Metals)
- Special Waste Disposal
- Household Hazardous Waste Disposal

Herzog Contracting Corp.'s other operations include grading projects; asphalt production and paving; storm and sanitary drain construction; bridge and structure work; aggregate production; railroad track construction, maintenance, and rehabilitation; railcar leasing and special services. Using innovative techniques to perform high quality work in a safe and timely manner, Herzog has attained national status and a reputation of providing our customers with significant savings. Herzog has submitted proposals on environmental and heavy and highway construction, rail construction and rehabilitation projects throughout North America as well as internationally.

Please find the attached brochures outlining Herzog's qualifications and experience in the provision of municipal solid waste services and overall construction capabilities. If you have any questions, require more information, or need to discuss any of the services we may provide please do not hesitate to contact me. I may be reached at the following numbers:

Office - 816-901-4924
Mobile - 816-262-5616
E-mail - gzanter@herzogcompanies.com

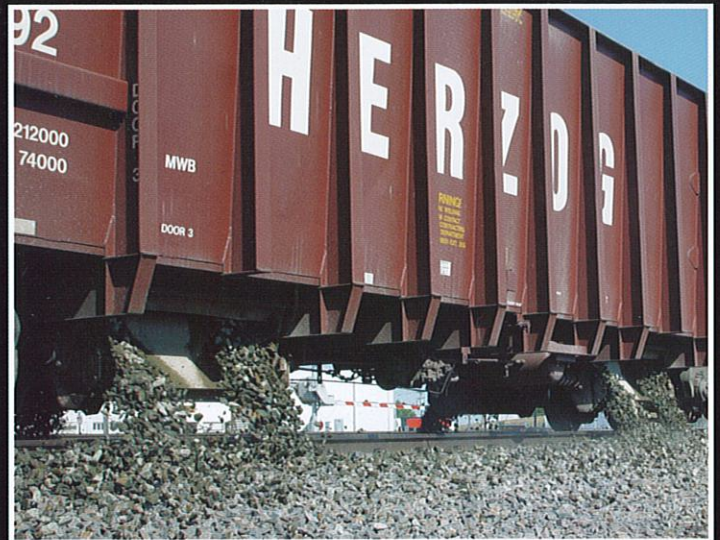
Sincerely,
HERZOG ENVIRONMENTAL, INC.



George Zanter
Vice President/General Manager Operations

Attachment

HERZOG



*Leading the Industry
in Railroad, Transit,
and Heavy/Highway
Construction Services*

~ Since 1969

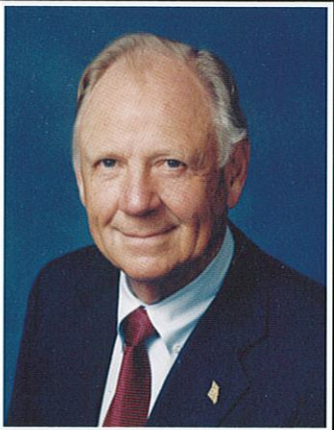


Founded in 1969, the Herzog Companies originally concentrated on asphalt paving and airport construction in the midwest. Today we have evolved into an international construction services contractor with an emphasis on specialized rail equipment, rail car leasing, and rail testing services. We continue to provide the exceptional construction services for airports, bridges and highways that put us on the map almost 40 years ago.

Separate Herzog divisions, subsidiary companies and partnerships also provide a wide range of diverse services including transit operations and maintenance, and contract operations of landfills.

"Our management team's objective has always been to achieve profitable goals by following the policies of the corporation and performing quality work in the safest, most economical manner."

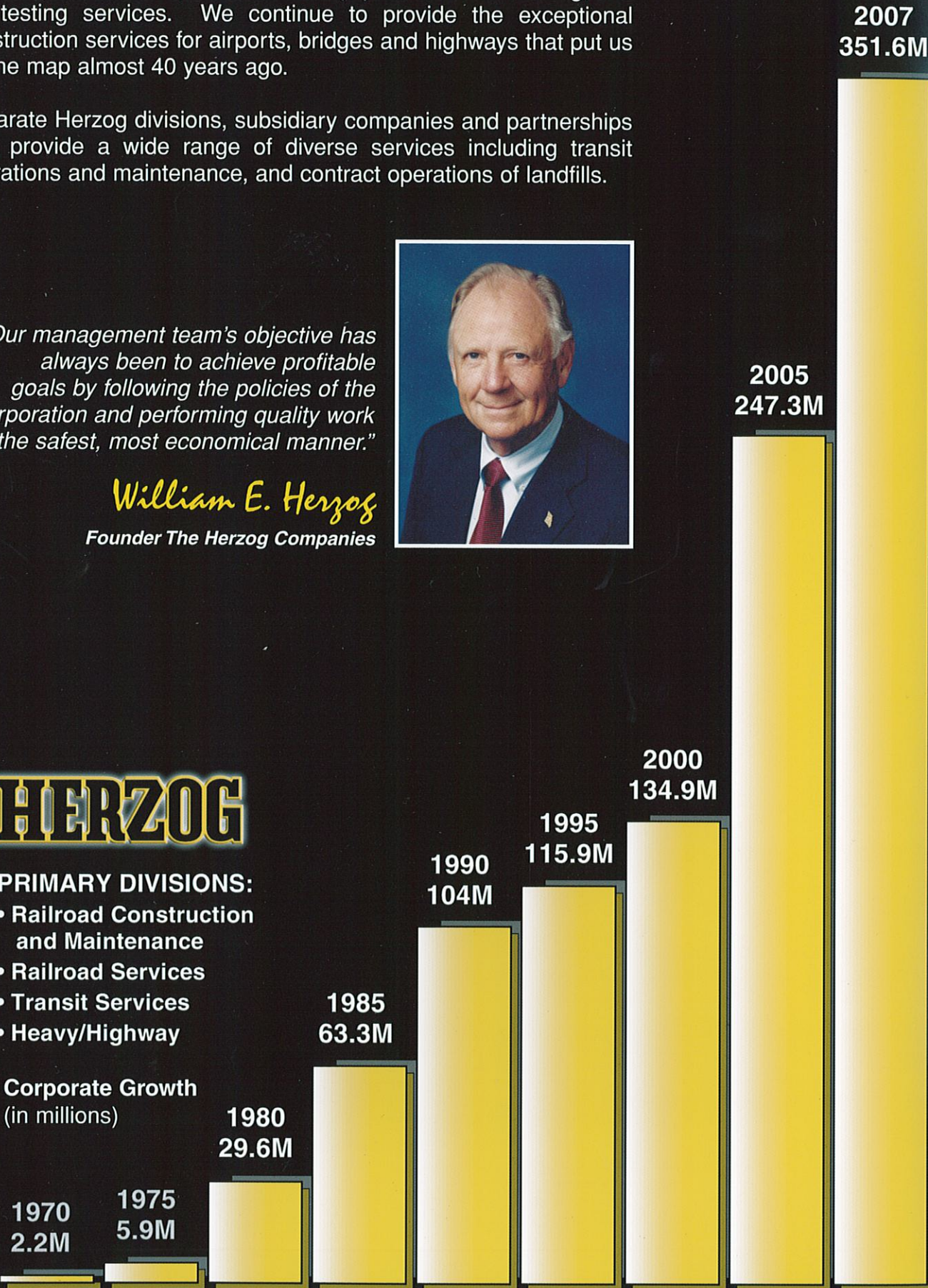
William E. Herzog
Founder The Herzog Companies



HERZOG

- PRIMARY DIVISIONS:**
- Railroad Construction and Maintenance
 - Railroad Services
 - Transit Services
 - Heavy/Highway

Corporate Growth
(in millions)



Safety is No Accident

Herzog considers employees its most valuable asset. Herzog's commitment to their employees and customers is integral and paramount to efficiency, quality and cost.

Recognizing that anytime an employee is performing work in time-sensitive windows and in varying conditions, safety must be a priority. Herzog's full time safety managers rigorously monitor all projects to implement pro-active safety procedures assuring the safety of its employees, customers, stakeholders and the general public.

Herzog has been the recipient of numerous safety awards, including the prestigious "Outstanding Safety Performance" designation from many of their project owners. Many of these projects provide Owner Controlled Insurance Programs" (OCIP) of which Herzog was rewarded for its outstanding safety effort. Herzog's "Experience Modifier" has consistently been well below the National Average.

The most cost effective project Safety Program which Herzog has successfully implemented is "The Contractor Controlled Insurance Program" (CCIP). CCIP's can provide safety and economic advantages to Contractors and Project Owners that may not be available through the traditional OCIP.

We take an active role in the communities we service through our involvement in national programs such as "Look, Listen... & Live!" in educating the public on safety at railroad grade crossings as well as local participation in programs which increase public awareness on safety.



Numerous safety awards



Mock disaster drill



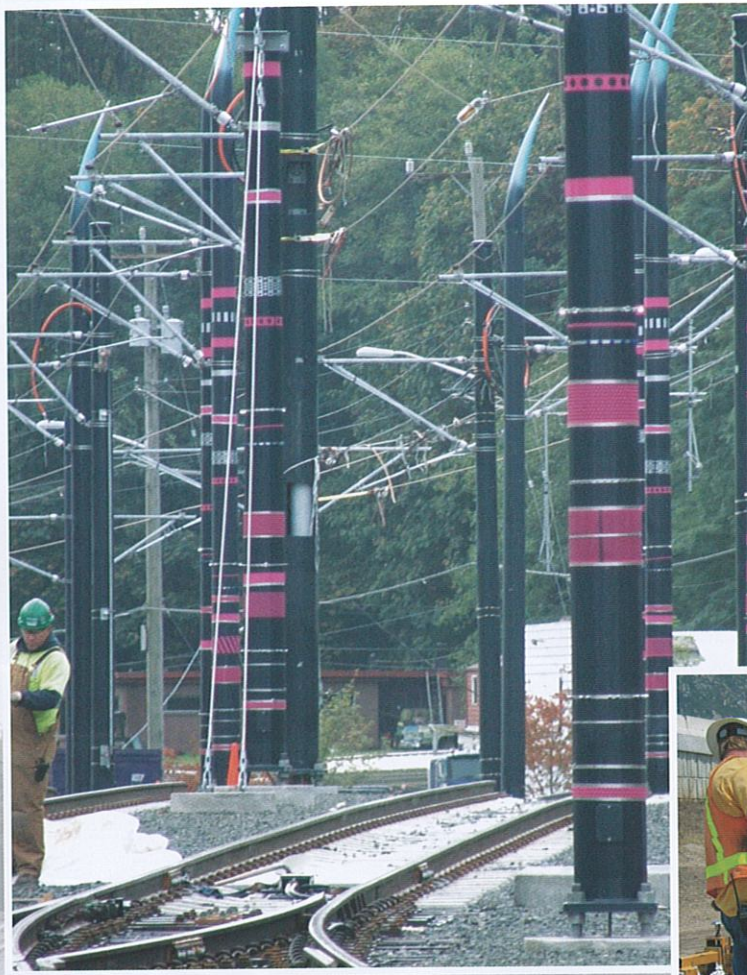
Job safety briefing

Safety First, Quality Always

Railroad Construction and Maintenance

Our nearly 40 years of service to the rail industry is a testament to the quality of Herzog's work and to the satisfaction of our customers. When it comes to railroad construction, Herzog is the one-call-does-it-all source for many companies, municipalities and other rail operations. Our extensive staff of designers and engineers can efficiently guide any planned project from the conceptual phase to actual ground breaking. With our highly-trained cadre of construction specialists, using the most modern fleet of equipment in the industry, Herzog can successfully manage your project through to the ribbon cutting ceremony.





- New Track Construction
- Track Maintenance
- Rehabilitation
- Station Construction
- Bridge Construction
- Design-Build Projects



Railroad Services

Herzog has long been known for its commitment to the Railroad Industry. As a leader in rail equipment—and with a corporate-wide commitment to innovation—Herzog has invested heavily in the design, manufacture and operation of specialized equipment for the rail industry.

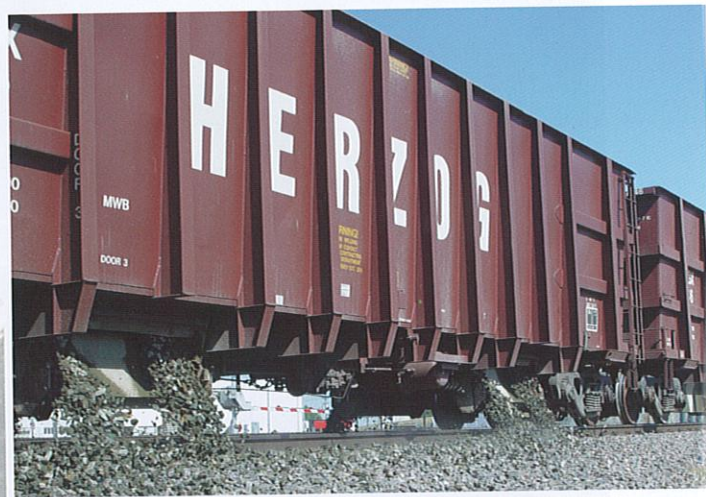
P.L.U.S. Train

Programmable Linear Unloading System

The PLUS train (*at right*) is a system designed to safely and efficiently distribute ballast at predetermined locations. A survey file is created for each ballast spreading assignment and using GPS coordinates, defines ballast spread and no-spread areas and indicates the desired amount of ballast to be spread. The train, made up of Herzog Automated Ballast cars, provides the fastest, most precise and efficient means of spreading ballast.

- High speed ballast spreading up to 20 mph
- Operated with one Herzog technician
- 100 ton ballast cars
- Increases cycle times
- Reduces required work window
- Eliminates ground forces
- Maintained and operated by Herzog
- Reduced fuel usage

As no ground personnel are required, the PLUS train is capable of night and inclement weather spreading assignments, greatly reducing the potential for injury and exposure to ballast dust. The PLUS system also reduces ballast and railroad cost as fewer locomotives, train crews and ballast cars are needed.



Railcar Leasing

Herzog offers a diversified fleet of rail cars. Short or long-term leases are tailored to fit customer needs. Such as:

- Gondolas
- Coal Gons
- Rapid Discharge Hoppers
- Ballast Cars
- Side Dumps

Other types may be available if required.

Repair and Maintenance Facilities

Herzog also provides expert, cost effective rail car repair services for railroads and other companies that own their equipment. Conveniently located in the heart of the country in St. Joseph, MO and Falls City, NE on Union Pacific and Burlington Northern Santa Fe lines, Herzog rail car repair facilities are fully equipped to handle most any repair maintenance service.

- Preventive maintenance
- Wheel replacement
- Car modifications
- Exterior and interior painting
- State-of-the-art equipped shops are AAR M-1003 and M-14 certified.



Railroad Services

(continued)

MPM Multi-Purpose Machine

The versatile MPM maintenance provider easily and safely handles such labor-intensive tasks as ditching, picking up, stacking or distributing ties, tie butts, rail and OTM.

- 475 cubic yard capacity
- Magnet/Bucket/Grapple
- Remote control travel

The units Roto-Tilt articulating arm can reach up to 27-feet from track center in any direction for general clean-up, OTM removal or redistribution, re-ballasting crossing areas, ditching or grading. No work train is needed for the cost effective MPM and being self-propelled, just one Herzog employee is required for total operation. The MPM can travel to the next job-site at 50 miles per hour or can be put on the rear end of a train movement.



RUM Rail Unloading Machine

The RUM is revolutionizing rail unloading. The self-contained unit travels highways and rails under its own power, mounts easily onto existing rails and goes to work unloading rail from a conventional welded rail train. Using a rail crane and powered guide roller boxes, the RUM can position approximately 6-8 rails an hour and eliminates the need for extensive manpower reducing the risk of injury. Because the RUM travels by highway to the next rail train and because it is operated and maintained by Herzog personnel, the RUM speeds any expansion, upgrade or rehabilitation track project.



Cartopper™ Materials Handler

The versatile Cartopper self-mounts from the ground to an operational position in less than 10 minutes – it also dismounts without assistance. The Cartopper then rides along top of the railcars, moving from car to car, loading or unloading onto or from the right-of-way as the work train moves along the track.

Once a car is loaded or unloaded, the operator quickly and efficiently moves the Cartopper to the next car, regardless of any variance in car height. Its operational benefits have expanded and now include use in material handling, railroad construction and maintenance. Equipped with a bucket, this unique material handler can unload 200 tons of aggregate or 120 tons of coal per hour from either gondola or open top hopper cars.

With the grapple, it can unload a 1000 crossties each hour. When equipped with electro-magnets, the Cartopper has the ability to load or unload rail plates, spikes and anchors. It can load or unload a third of a mile per hour.



The multi-functional Cartopper fills an industry wide need for a more productive, effective, efficient and safe tool capable of performing a multitude of once labor intensive jobs.

- Tie loading and unloading
- Rail loading and unloading
- OTM loading and unloading
- Aggregate, coal and rip rap unloading



Ultrasonic Rail Testing

The Series 6000 has been designed in a non-stop mode, utilizing a chase vehicle as well as the conventional stop-start method. The defect data is transmitted to the chase vehicle via radio modem. Non-stop testing is essential when track time is minimal.

The series 6000 can test at a maximum of 20 M.P.H. in the forward direction. In the "runlight" mode, with the test carriage raised, the maximum speed is 45 M.P.H. forward and 20 M.P.H. reverse.

The Series 6000 has a rear door with retractable stairs to provide easy, quick and safe exit. The rear door allows safe exit between the rails which is especially important on bridges and trestles.

Herzog has developed and patented a new state of the art transducer array which incorporates 14 ultrasonic transducers in 2 roller search units (RSU's) on each rail. The RSU's are designed to detect vertical split heads orientated off center of the head, detail fractures and other flaws typical of the industry. The data is presented to the operator in an enhanced real time B-Scan mode

Test data is saved to portable media and transferred to the home office weekly for quality assurance review and storage.



Construction, Operations and Management

- **Landfills**
- **Port Operations**
- **Resource Recovery**

Applying our construction and operational experience led naturally to other opportunities. Today, we also build, operate and manage a number of landfills and waste recovery facilities throughout the United States. Recently, we added seaport operations to our portfolio of projects.

Our history of on-time, on-budget projects has proven to save clients time and money associated with starting up and operating complex facilities and systems.

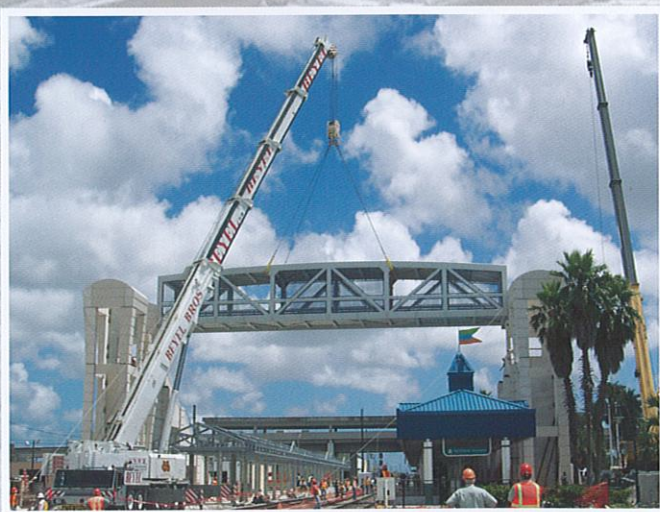


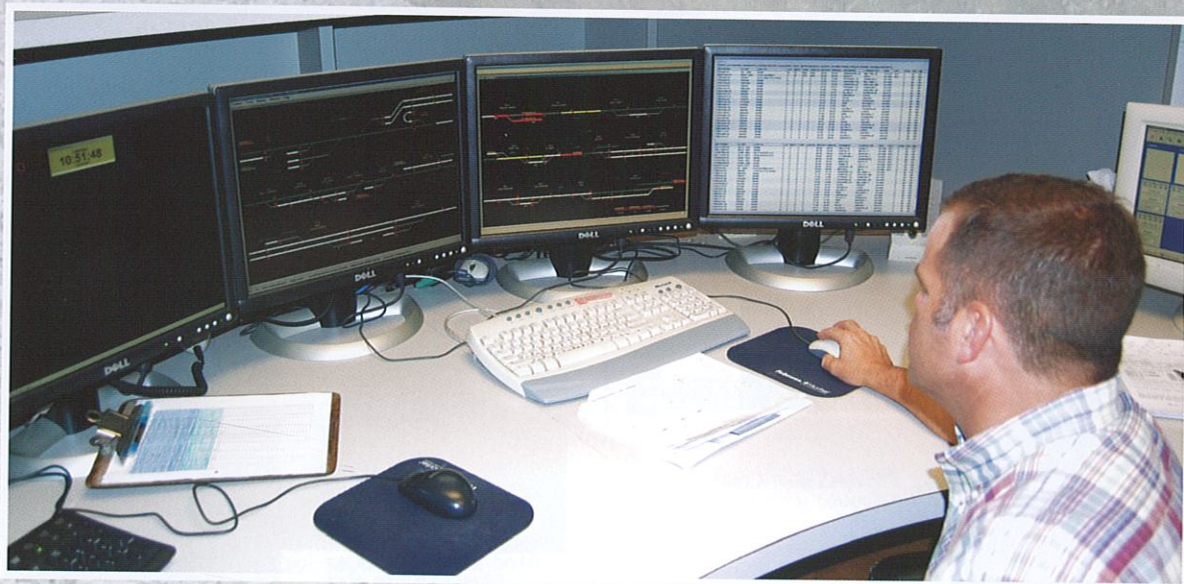
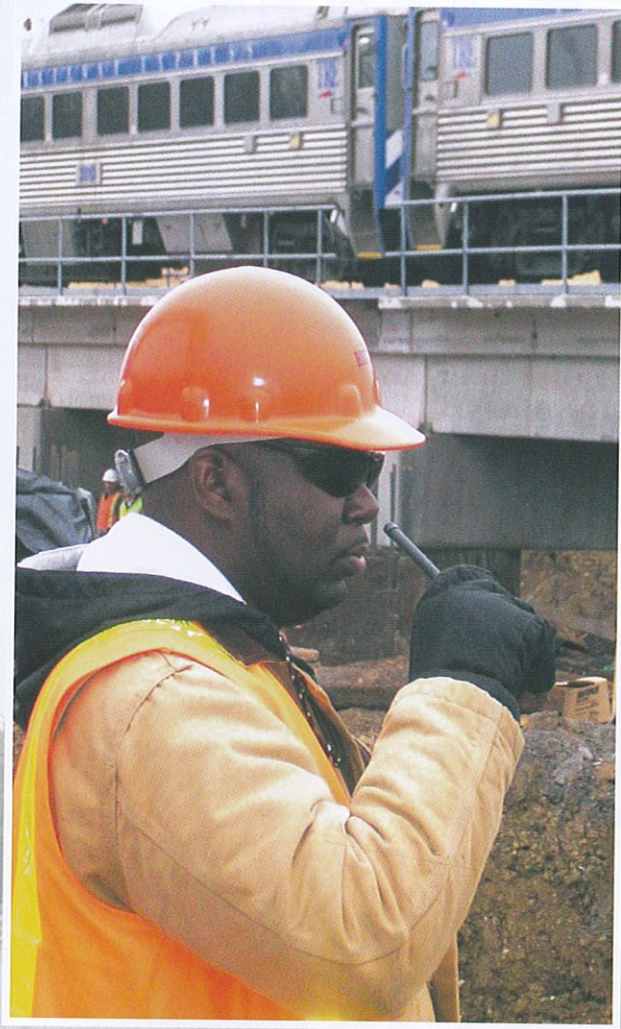
Transit Services

Herzog Transit Services, Inc. is a full service provider to the passenger rail industry. Services include management, operations, dispatching, maintenance of way, passenger rolling stock, signal, communications and facilities.

Safety, reliability and on-time performance—the three most important factors in a successful passenger rail service—are given the highest priority. These factors combined with the emphasis placed on customer service make Herzog's passenger operations some of the most successful in the United States. Safety, operating statistics and customer satisfaction surveys exceed industry standards at all our passenger operations. In addition, many services include coordination with freight operations on the same system.

We provide operations and/or maintenance services to transit authorities coast to coast and in Canada. Our customer list includes operations in New Jersey, North Carolina, Texas, New Mexico, California and British Columbia.



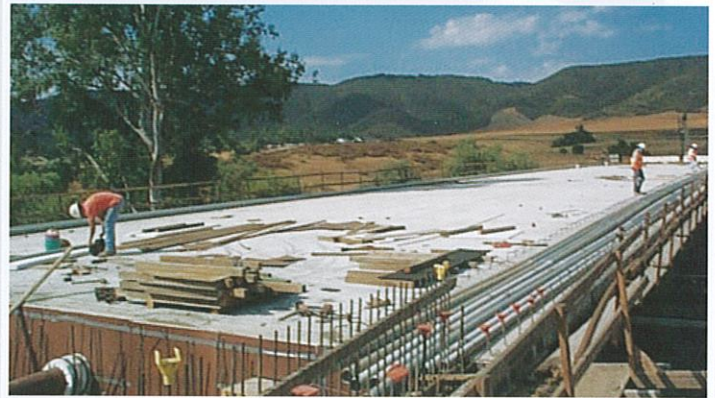


Heavy/Highway

Herzog originally specialized in heavy/highway construction and to this day, it remains a vital part of our diversified operations.

A major benefit to clients is the ability of Herzog's Heavy/Highway Division to perform all phases of a project – grading and excavating, aggregate production to structure work and paving – all under one professional management team.

These capabilities, combined with its experience in construction, have earned Herzog industry recognition as one of the nation's leading builders of highway and airports.



Herzog has numerous ongoing and upcoming projects. We are always looking for talented people to join our team. Herzog is an exciting place to work and has opportunities for advancement.

To learn more about us and to see a current list of job opportunities, check out our website at www.hertzogcompanies.com. Herzog is an Equal Opportunity Employer.

HERZOG

ENVIRONMENTAL INC.

600 S. RIVERSIDE ROAD (64507)
P.O. BOX 1089 (64502)
ST. JOSEPH, MO

GEORGE ZANTER
VICE PRESIDENT/GENERAL MANAGER

OFFICE: 816-901-4924
MOBILE: 816-262-5616
FAX: 816-233-9881

E-MAIL: gzanter@hertzogcompanies.com

HERZOG



MPM MULTI-PURPOSE MACHINE



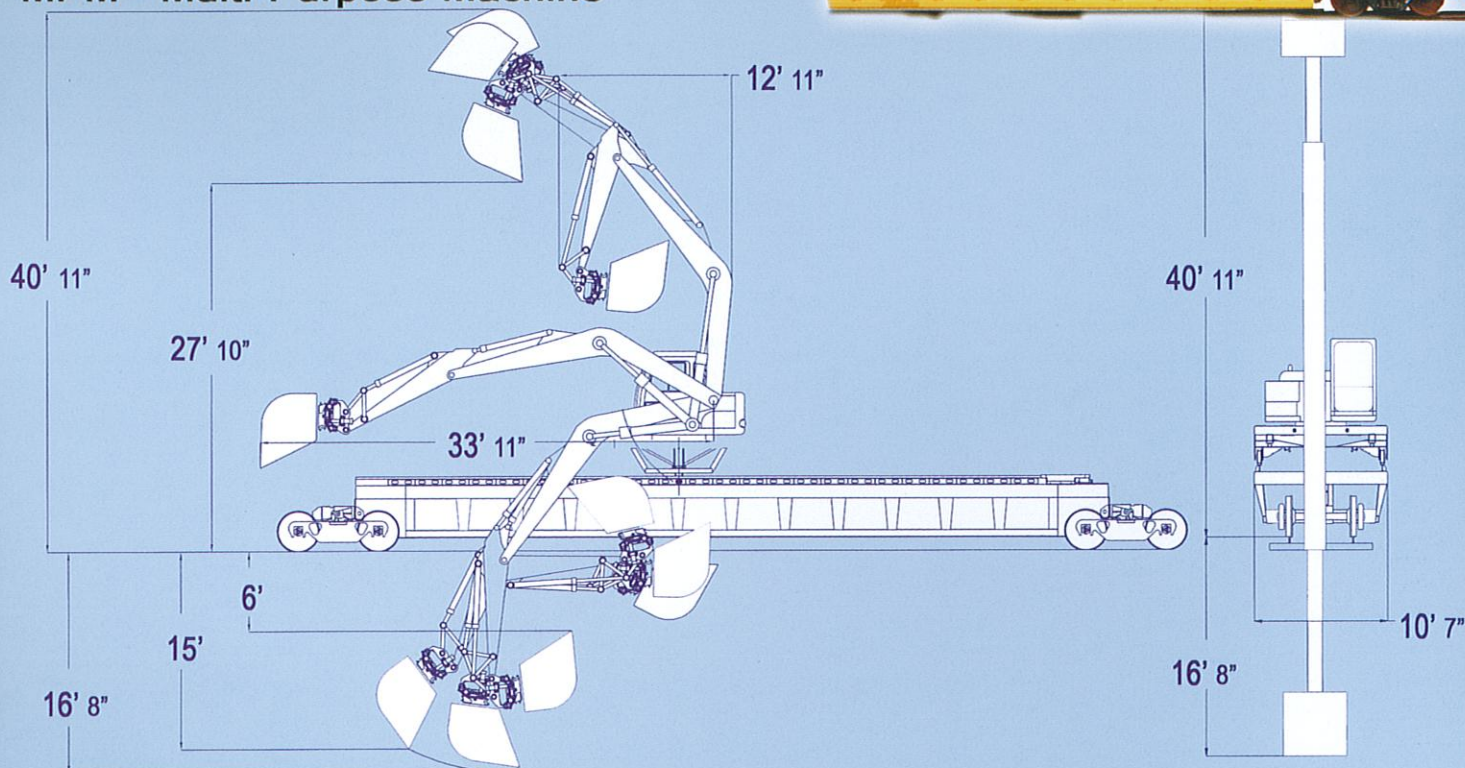
Operated by one HERZOG
Operator



HERZOG



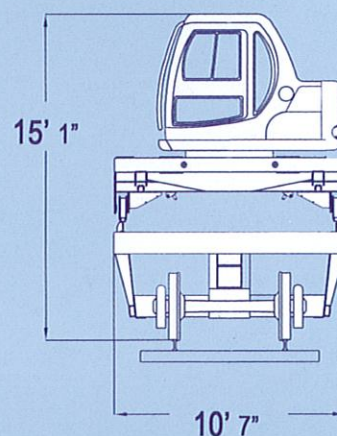
MPM - Multi-Purpose Machine



Inside Dimensions:

Length	47.3"
Width	101"
Depth	43"

Self-Propelled
One Man Operation
Remote Control Travel
Travel Speed 50 mph on Level Track
27' Reach from Track Center
475 Cubic Yard Capacity
Quick Disconnect Attachments
Magnet/Bucket/Ditching/Tie Pick Up
Fuel Capacity for One Week Operation



For Information Contact:
 HERZOG CONTRACTING CORP. P.O. Box 1089 St. Joseph, MO 64502 816-233-9001

HERZOG CONTRACTING CORP.

www.herzogcompanies.com

HERZOG

RAIL CAR LEASING

Herzog offers a diversified fleet of rail cars, short or long term leases.

2245 c.f. Gondola



2800 c.f. Gondola



70 Ton Side Dump



4000 c.f. Gondola



Automated Ballast Car



Rapid Discharge Car



HERZOG

Herzog Contracting Corp.

Keith Schmitz Ext. 197

P.O. Box 1089 • St. Joseph, MO 64502 • 816-233-9001 • Fax 816-233-7757

www.herzogcompanies.com

HERZOG

Ultrasonic Rail Flaw Detection

Series 6000



The Series 6000 has been designed to operate in a non-stop mode, utilizing a "chase" vehicle as well as the conventional stop-start method. The defect data is transmitted to the chase vehicle via radio modem. Non-stop testing is essential when track time is minimal.

The Series 6000 can test at a maximum of 20 m.p.h. in the forward direction. In the "runlight" mode, with the test carriage raised, the maximum speed is 45 m.p.h. forward and 20 m.p.h. reverse.

The Series 6000 has a rear door with retractable stairs to provide easy, quick and safe exit. The rear door allows safe exit between the rails which is especially important on bridges and tressels.

Herzog has developed and patented a new state of the art transducer array which incorporates 14 ultrasonic transducers in 2 roller search units (RSU's) on each rail. These RSU's are designed to detect vertical split heads oriented off center of the head, detail fractures and other flaws typical of the industry. The data is presented to the operator in an enhanced real time B-Scan mode for ease in interpretation.

Test data is saved to portable media and transferred to the home office weekly for quality assurance review and storage.

HERZOG *Services Inc.*

Ultrasonic Rail Flaw Detection

Series 5500



The Series 5500 is a compact, highly mobile four wheel drive vehicle which operates in "Stop-Start" mode.

The Series 5500 can test at up to 12 m.p.h. maximum in the forward direction. In the "runlight" mode, with the test carriage raised, the maximum speed is 45 m.p.h. forward and 20 m.p.h. reverse.

Herzog has developed and patented a new state of the art transducer array which incorporates 14 ultrasonic transducers in 2 roller search units (RSU's) on each rail. These RSU's are designed to detect vertical split heads oriented off center of the head, detail fractures and other flaws typical of the industry. The data is presented to the operator in an enhanced real time B-Scan mode for ease in interpretation.

Test data is saved to portable media and transferred to the home office weekly for quality assurance review and storage.

HERZOG *Services Inc.*

600 S. Riverside Rd

P.O. Box 368 St. Joseph MO 64502 816-364-3000 Fax 816-233-7757

www.herzogservicesinc.com

HERZOG

SERVICES INC.



RAILCAR REPAIR FACILITIES

Herzog gets your investment back to work fast!



*Our state-of-the-art equipped shops are AAR M-1003 & M-214 certified.
The Herzog staff is committed to quality and satisfaction.*

For Information Contact: (816) 233-9001 - St. Joseph, MO (402) 245-3663 - Falls City, NE

HERZOG

SERVICES INC.

www.herzogcompanies.com

Conveniently Located on Union Pacific and Burlington Northern-Santa Fe Railroads.



You can depend on Herzog for:

✓ Preventive Maintenance

All parts are inspected for wear or damage and a report is given to you with our recommendation for repair or replacement.

✓ Wheel Replacement

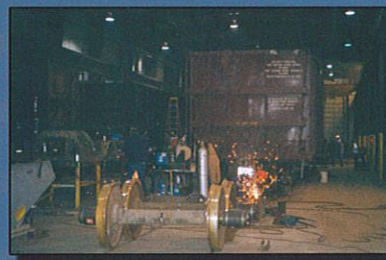
Car clean out with washing capabilities.

✓ Car Modification

Herzog will construct or modify your railcar to your specifications or our engineers will design cars to perform a specific task.

✓ Exterior and Interior Painting

Prior to painting, all surfaces are properly prepared to insure maximum life of the finish. Our quality control insures the car will be properly marked and stenciled.



Northeastern New Mexico Regional Landfill

Herzog Environmental Inc.

MSW Landfill Developer/ Operator

Rail Car Leasing-Waste material & Aggregate Unloading

**Landfill
Location
(356 acres)**

**Located
5 Miles
North of
Wagon Mound, NM
at the I-25
Levy Interchange**

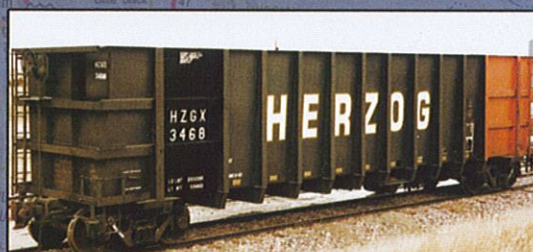


**Unlimited Space
Available for Disposal
of
MSW
C&D**

**Contaminated Soils
Industrial Shredder Fluff**

**Railcars are also
Available for Lease**

**Served by the BNSF m.p. 719.5 Raton Subdivision, and
can be interchanged by any Railroad, or by truck.**



FOR TURNKEY QUOTES CALL:

**Rick Simmons
P.O. Box 129
Wagon Mound, NM 87752
Phone: 505/668-2000
Fax: 505/668-2020
Mobile: 505/447-0509**

**Joe Kneib Ext. 106
George Zanter Ext. 255
St. Joseph, MO Office
800-950-1969**

**A Permitted Subtitle "D" Regional Landfill
Operated by Herzog Environmental, Inc. of New Mexico**

HERZOG

ENVIRONMENTAL INC.

P.O. Box 1255 • St. Joseph, MO 64502 • 816-233-8216 • FAX 816-233-9881

HERZOG

CARTOPPER™ MATERIAL HANDLER



CAPACITIES	(One Machine)
Cross Ties:	1000 Ties per hour
Rail:	1/3 Track Mile per hour
Aggregate:	200 Tons per hour
Coal:	120 Tons per hour

A DIVISION OF
HERZOG CONTRACTING CORP.

CARTOPPER™ MATERIAL HANDLER A Patented Innovation

As one of the nations leading railroad contractors, Herzog Contracting Corp. recognized the need in the railroad industry for a more productive efficient --and injury free method of loading and unloading crossties. This prompted Herzog's invention of this patented equipment that has revolutionized material handling. The Herzog Cartopper™ Material Handler! The nations major railroads were quick to recognize that the Herzog Cartopper™ offered a more economical, safer and efficient method of handling crossties. The Cartopper™ rides along the top of railcars moving from car to car unloading onto the right of way as the work train moves along the track. Once the car is unloaded the operator simply moves the Cartopper™ to the next car, regardless of variance in car heights. The success of the Herzog Cartopper™ lead to other uses in railroad construction and maintenance. Equipped with electro magnets the Cartopper's™ versatility to load and unload rail, plates, spikes and anchors, eliminating switching delays. The operators, from their position outside the cab, have better visibility to sweep the right of way.



The flexibility of the Cartopper™ Material Handling system leads to tremendous utilization in unloading of aggregate; rip rap, coal and other bulk materials. Unloading material directly into trucks eliminates costly double handling. An advantage to using the Cartopper™ Material Handler is that you do not have to install expensive unloading systems that uses twice the track space and can only be used at their permanent location. By adding more than one machine, the

Cartopper™ can unload an entire train in a matter of hours. Committed to customer service, Herzog

Mounts from the ground on to a rail car in less then ten minutes.



personnel are in constant communication with nation wide job sites railroad transportation officials; suppliers and customers. Eliminating costly delays resulting in increase production.

Dismounts to the ground between rail cars without assistance from other equipment.



The Herzog Cartopper™ is offered on a contract basis, fully maintained and operated by Herzog Contracting Corp.

The Herzog Cartopper™ Material Handler is protected under U.S. Patents: No. 4,175,902 (Apparatus), No. 4,190,394 (Method) Canadian Patents: No. 1,088,452 (Apparatus), No. 1,108,551 (Method)

HERZOG CONTRACTING • P.O. Box 1089 • St. Joseph, MO 64502 • 816-233-9002 • FAX 816-233-7757

www.herzogcompanies.com

HERZOG

P.L.U.S. TRAIN

PROGRAMMABLE LINEAR UNLOADING SYSTEM

Full Service Lease



HIGH SPEED BALLAST UNLOADING

Fully maintained and operated by Herzog

AUTOMATED
BALLAST
DISTRIBUTION
SYSTEM

HERZOG CONTRACTING CORP.

P.L.U.S. TRAIN

PROGRAMMABLE LINEAR UNLOADING SYSTEM

- High speed ballast spreading 20 m.p.h. (32 Kph)
- Reduces ground forces
- Reduces potential injuries
- Reduces needed work window
- Ballast spreading day or night

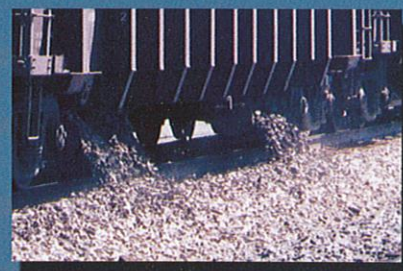


- Increased cycle times
- Operated with one Herzog technician
- Ballast placement one side or both sides



- The P.L.U.S. train unloads ballast using a preprogrammed survey linked to global positioning satellites

- Patented unloading system



HERZOG

HERZOG CONTRACTING CORP. ● 600 Riverside Road ● P.O. Box 1089 ● St. Joseph, MO 64502 ● 816-233-9001 ● FAX 816-233-9881

www.herzogcompanies.com

HERZOG

Environmental Inc.



Solid Waste Management

SAFETY IS NO ACCIDENT

Herzog considers its employees to be its most valuable asset. Our commitment to our employees and customers is paramount for efficiency, quality and cost.

Herzog recognizes that safety must be a priority when employees perform work in time-sensitive windows and in varying conditions. Herzog's full time safety managers rigorously monitor all projects to implement pro-active safety procedures assuring the safety of its employees, customers, stakeholders, and the public.

Herzog has received numerous safety awards including the prestigious "Outstanding Safety Performance" designation from many of our project owners. Many of these projects provide "Owner Controlled Insurance Program" (OCIP) of which Herzog was rewarded for its outstanding safety effort. Herzog's "Experience Modifier," an industry standard that establishes premium rates, has consistently been well below the national average.

The most cost effective project safety program that Herzog has successfully implemented is "The Contractor Controlled Insurance Program" (CCIP). CCIPs can provide safety and economic advantages to contractors and project owners that may not be available through the traditional OCIP.

We take an active role in the communities we serve through our involvement in national programs such as "Look, Listen... and Live!" This program educates the public on safety at railroad grade crossings. We are also active in local programs that increase public awareness on safety.



Herzog Environmental, Inc. (Herzog), is an affiliate of Herzog Contracting Corp. and its headquarters is located in St. Joseph, Missouri. Established in 1969, Herzog Contracting Corp. has expanded to include several regional offices throughout the United States including Long Beach, California; Wichita, Kansas; Dallas, Texas; and Albuquerque and Mora County, New Mexico. Herzog provides solid waste management and construction services to all levels of federal, state and local governmental agencies in addition to private sector clients. Herzog employs approximately 1200 employees including managers, superintendents, heavy equipment operators, laborers and support staff. As a Waste Management, Heavy/Highway and Railroad Contractor, Herzog does more than \$390 million in annual sales.

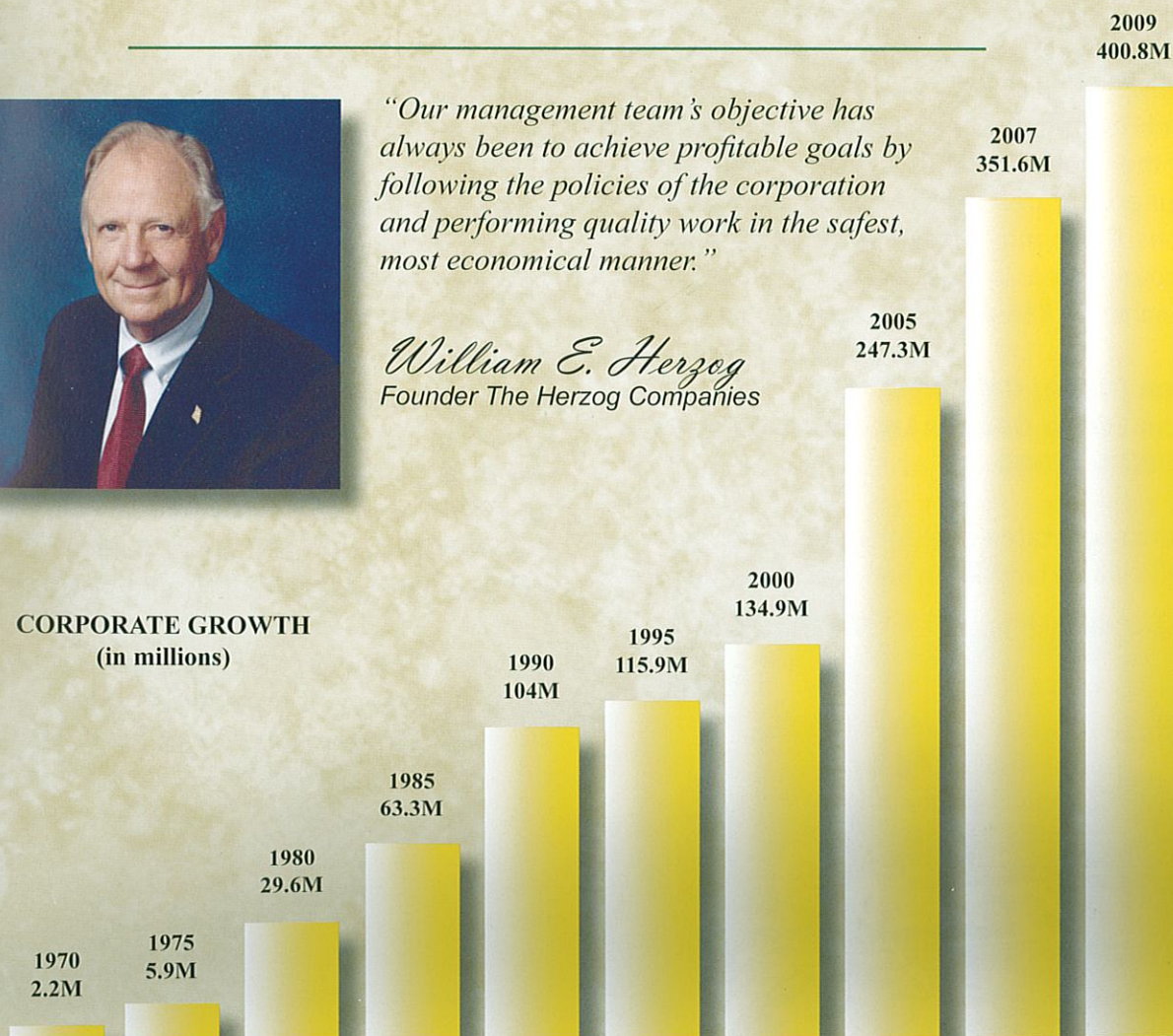
Herzog develops, constructs, and operates municipal solid waste, special waste, industrial waste as well as construction and demolition debris landfills. In addition, Herzog provides complete turnkey services including fee collection, waste transfer, transportation, processing, composting, and resource recovery services. Herzog's other subsidiary operations include: grading projects; asphalt production and paving; storm and sanitary drainage construction; miscellaneous bridge and structure work; aggregate production (stone, sand and gravel); new railroad track construction and maintenance that includes railroad operation, track rehabilitation, railcar leasing, and special services. By using innovative techniques to perform high quality work in a timely manner, Herzog has attained national status and a national reputation of providing our customers with significant savings.

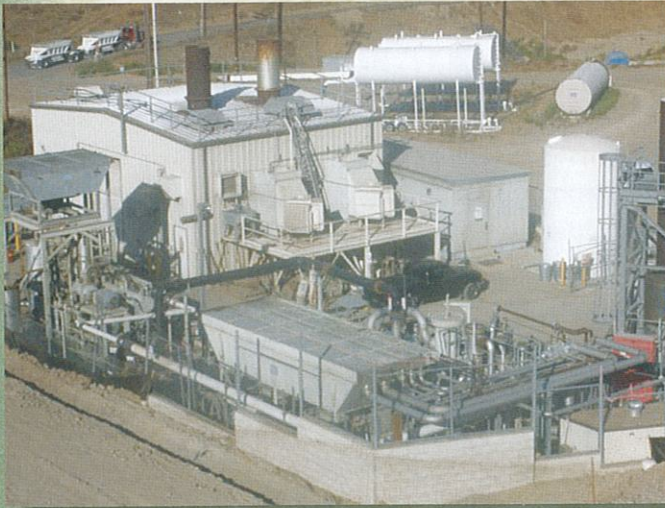


"Our management team's objective has always been to achieve profitable goals by following the policies of the corporation and performing quality work in the safest, most economical manner."

William E. Herzog
Founder The Herzog Companies

CORPORATE GROWTH
(in millions)





Herzog has submitted proposals on environmental and highway/heavy construction, rail construction and rehabilitation projects throughout North America and South America as well as other Countries Internationally.

We are bonded by Travelers Casualty and Surety Company of America, a wholly owned subsidiary of the St. Paul Travelers Companies and Federal Insurance Company, a member of the Chubb Group of Insurance Companies. Our area representative is Thomas McGee & Sons. The bond manager is Mr. Larry Kaminsky and our agent is Mr. Doug Joyce. They can be reached at 816-842-4800.

**San Diego, California
San Diego County Landfill Operation
1983 to 1995**

Herzog operated five (5) County-owned solid waste landfills in San Diego County,

California with an annual volume of more than 2.5 million tons of solid waste collected over 13 years. Herzog operated these sites under a 7-year contract with San Diego County and was awarded a 5-year contract and then an additional 1-year extension. The contract included all phases of landfill operation, maintenance and construction of temporary and permanent betterments, and phase development and operation plans. Also, included in the contract was resource recovery such as methane collection and development of waste-to-energy systems at the larger landfills.

The landfill 'gas to energy' projects were developed in the 1980s and are still in production. Two of the three facilities have expanded. There are plans to expand the generating plants as the landfills continue to grow. Currently, the three facilities generate approximately 5,146 mega-watt-hours of electricity per month.

Herzog also performed tire shredding, composting, and material shredding and processing. In addition, Herzog was responsible for the transportation of processed wood and green waste to off-site markets for its reuse as soil amendments and fuel for energy plants.

Herzog's experience and expertise in solid waste management provided its clients with an environmentally sound and cost-effective resource to fulfill their needs for solid waste disposal. All of the landfill sites required a minimum density of 1,200 lbs. per cubic yard and daily compaction of cover. These sites were monitored by the County and State on a regular basis. The landfill operations were carefully designed to maximize the



operating life of each landfill. The landfills and surrounding areas were continually policed for litter. Any questionable loads of refuse or suspected hazardous waste were set aside; the name, address, and description of the disposer recorded; and the proper authorities notified so that the material could be disposed of properly.

The San Marcos Landfill closure and expansion (1992-1994), a \$10,000,000 project, included: waste excavation; liner and cap construction; impermeable, clay liner and protective cover installation; gabion baskets and grouted drainage down chutes; two (2)-surface water containment ponds; a leachate collection and treatment system; roadway construction, including construction of geomembrane lined holding basin and berms. Over one million tons of rock aggregate excavation, crushing, and processing was performed.

Oceanside, California Gregory Canyon Landfill 1996 to Present

Herzog has an exclusive long-term agreement with Gregory Canyon Ltd. for the development, construction and operation of the Gregory Canyon Landfill, a Subtitle D solid waste disposal facility, located approximately 25 miles east of Oceanside, California on State Highway 76. This 300-acre site began the permitting process in February of 1999 and will have a minimum 30-year life, serving San Diego and adjacent counties. The site will be constructed in four phases, with a capacity in excess of 32



million tons of refuse. Gregory Canyon will receive and process approximately 1,000,000 tons of refuse per year from Northern San Diego County as well as Orange and Riverside Counties.

Construction of the Gregory Canyon Landfill, located adjacent to the San Luis Rey River, will require Herzog to construct an 800' access bridge, entrance gate, monitoring wells, double composite linear system, monitoring wells, leachate collection and treatment system, methane collection and disposal system, and office/shop facilities.

Wichita, Kansas Brooks Sanitary Landfill Operation 1991 to Present

Herzog began a 5-year contract for operation of the Brooks Sanitary Landfill, a regional landfill serving Wichita, Kansas and Sedgwick County on July 1, 1991. The Brooks landfill received in excess of 1,500 tons per day of municipal solid waste, demolition debris, authorized special waste (i.e. asbestos, shingles, dried paint, liquid sludge and spent refinery catalyst, and tires). The landfill also received monofilled green material and wood waste as well as shredded tires.

Daily operations included the import of daily cover from off-site sources. Herzog imported 500 to 1000 tons per day of cover soil for the operation for this facility.



Permanent improvements that were constructed by Herzog include a new office and scale house, two new low profile computerized scales for weighing and billing, a new shop building and maintenance facility with employee lounge, concrete entrance road, 5 miles of 12' chain link fence, 1,600 Scotch and Austrian pine trees and landscaping.

Final closure requirements include the installation of an impermeable soil with a flexible synthetic membrane liner/cap with methane venting and eventual methane flaring and power generation. Upon closure of the Brooks Landfill on October 9, 2001, Herzog permitted and now operates a Construction and Demolition (C & D) landfill at this site for the City of Wichita, Kansas. This site is also permitted to accept asbestos contaminated materials. The Brooks Sanitary Landfill contract had an annual value of \$4,000,000 - \$4,500,000.

Grand Junction, Colorado Mesa County Landfill – 1996 to Present

Herzog began operation of Mesa County's Municipal Solid Waste Landfill and four remote transfer stations on January 1, 1996, under the terms of a ten-year plus contract for turnkey operations and management. This operation is unique in that Herzog operates these facilities in conjunction with Mesa County, Colorado.

Daily operations include refuse placement; compaction and cover; transfer station operations and transport to the landfill; fee collection and commercial account billing; wood and green waste composting; and long term planning and budgeting. This facility receives in excess of 700 tons per day of municipal solid waste, sludge, demolition, wood and green waste as well as authorized non-hazardous special waste. Herzog also provides cell development, cell closure, site maintenance, and operates four rural transfer stations that serve remote areas of Mesa County.



The composting operation includes the construction and maintenance of the compost pads with stormwater controls for run-on and run-off. The material is placed in windrows and moisture is added as required to maintain proper temperatures. Each windrow is monitored with temperatures being recorded resulting in a Colorado State Certified Compost end product. The compost is sold as a bulk product or in bags to local markets.

Herzog also assists Mesa County in developing long term budgets and plans for capital improvements and expenditures. Budget development entails focusing on both operational as well as construction activities that include labor, equipment and material requirements. In addition, Herzog assists Mesa County in its operation of its Household Hazardous Waste Center which provides public education and outreach for solid waste issues and programs within the Mesa County community. This contract has an annual value of approximately \$1,700,000.



**Mora County (Wagon Mound)
New Mexico
Northeast New Mexico Regional Solid
Waste Landfill - 1997 to Present**

Herzog constructed and currently operates a fully permitted Subtitle D regional municipal solid waste landfill that serves Northeast New Mexico, Southern Colorado, Western Oklahoma and the Texas Panhandle. The permit allows the landfill to accept municipal solid waste. This landfill is located five miles north of Wagon Mound, New Mexico at the Levy interchange to I-25 and adjacent to the BNSF railroad's Levy siding. The NENMRL currently occupies 439 acres of a 1,300-acre tract and is rail served by the BNSF railroad. This contract had an annual value of approximately \$1,000,000.

**Minneapolis/St. Paul, Minnesota
Beneficial Utilization of Incinerated
Sewage Sludge Ash - 1989 to 2005**

December 1989, Herzog was awarded a 10-year contract to process and dispose of the Metropolitan Waste Control Commission's incinerated sewage sludge ash in a safe and efficient manner. Quantities in excess of 20,000 ton per year are produced at Herzog Metro and Seneca wastewater treatment facilities. Since 1990, Herzog has utilized and transported more than 325,000 tons of incinerated sewage sludge. This operation had an annual contract value of \$500,000.

**Desert Center, California
Eagle Mountain Landfill**

Herzog was involved with the Mine Reclamation Corp. from 1982 to 1989 in the Eagle Mountain Project. This large full service solid waste landfill is located in Desert Center, California at the former Kaiser Steel Mine. This landfill is filled by both rail and truck and has the capacity of disposing Southern California's solid waste for 100 years. LA County California SWMD now owns this landfill.

**St. Joseph, Missouri
Landfill Construction**

Herzog constructed the St. Joseph, Missouri municipal landfill in 1978. The construction included: base excavation; as well as grading and drainage to permit area for the trench-and-fill operations. The landfill construction also included major improvements such as all-weather access and service roads, and tipping areas. Currently, this landfill disposes of 400 to 600 tons per day. In 1980, Herzog performed road grading and paving for the main access road to the landfill, which was completed ahead of schedule. By completing the road ahead of schedule, it solved a critical problem for the City.

**San Diego, California
Camp Pendleton Landfills**

Herzog operated the two solid waste landfills on Camp Pendleton Marine Base under subcontract in 1985 and 1986.



HERZOG



Main Office

600 South Riverside Road (64507)
P.O. Box 1089 (64502)
St. Joseph, MO

816-233-9001

www.herzogcompanies.com